

SUMMARY



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WORD FROM THE DIRECTOR

Kwaï W8banakiak, I am pleased to present the 2014-2015 Annual Report for the activities from the various sectors of the Abenakis of Odanak Council. You will find, following the activity reports, the summarized financial statements. As you will notice, we had another great year. Wli agizow8gan! Enjoy your read!



DANIEL G. NOLETT
EXECUTIVE DIRECTOR

Here's a retrospective look at the administration files.

Administration

We completed the strategic planning exercise in the fall of 2014. It was a long process which led to the drafting of the new strategic plan, which was to expire on March 31. Our new strategic plan covers 2014 to 2019. The new five-year strategic plan shall take into account current and future needs anticipated in Odanak. We considered the impact of Bill C-3. We now have over 400 new status members on our Band list.

In May, we appointed Ms. Mélanie Panadis as Executive Assistant – Head of Human Resources. She has worked at the Odanak Health Centre as Accreditation Coordinator since January 2013 in order to obtain accreditation for our Health Centre. She works three (3) days per week as Accreditation Coordinator and two (2) days per week as Executive Assistant. Once the Health Centre's accreditation process is complete in 2016, she shall assume her full-time position with the Council as Executive Assistant – Head of Human Resources.

Bill C-3/Challenge – Section 6

The law firm with Mr. Dionne and Mr. Schulze from Montreal are our attorneys in this case. The hearings were held in the Superior Court at the Montreal courthouse from January 6 to early February 2015. These hearings were chaired by the Honourable Chantal Masse. She took the case under advisement. She is expected to rule in the coming weeks.

Bill C-3 covers and corrects about 85% of cases of discrimination under Section 6 of the Indian Act relating to persons entitled to registration for our Nation. So there are 15% of cases of discrimination

for the Abenakis who are not covered by Bill C-3 and for whom we are continuing our fight in the Courts.

Police Services

We received a visit from Mr. Denis Tisseur from the firm Spearhead Management Canada Ltd. in early March. Mr. Tisseur came to Odanak from March 2nd to 4th, 2015. The firm Spearhead Management Canada Ltd. had been commissioned by Public Safety Canada to conduct a compliance review of our Agreement on the delivery of police services for the period April 1, 2012 to March 31, 2014. Public Safety Canada would like to ensure that money intended for the delivery of police services has actually been spent on providing police services. After a comprehensive review of our accounts, Mr. Tisseur determined that only two expenses were ineligible: \$475 in 2012-2013 and \$300 in 2013-2014, in light of a budget totalling \$1.3 million. Here is a paragraph from the auditor's report referring to this situation:

Unofficial translation:

From a financial perspective, we are able to conclude that the Beneficiary has complied with the financial terms of the agreement with the exception of amounts which were redressed and included in Appendices C and F. The total value of the adjustments for 2012-2013 was \$475 and \$300 for 2013-2014. As the Beneficiary has incurred eligible expenses exceeding the financial contributions amount for each year audited, there shall be no recovery performed resulting from refused expenditures.

This means we are managing the police services funds in accordance with our funding agreement. We expanded the police station given the increased need for space since the merger of the two police services, Odanak and W8linak, in 2009. We added 1,156 sq. ft. to the existing building. We invested around \$200,000 to equip our police officers with additional office space (for the investigator for example), a conference room, a training room and an adequate break room. We were therefore able to recover our evidence room and a storage room for the officers' equipment.

WORD FROM THE DIRECTOR



Capital and Infrastructure

We built a garage to accommodate the needs of the Environment and Land department. It was built behind the post office and where the Environment and Land Office is located. This investment became necessary in order to store all the equipment for the team working on several environment projects for example (motorboat, trailer, ATV, nets, hoop nets, buoys, etc). This investment totaled around \$35,000.

Concerned with restoring the beauty in the church yard, site of the Pow Wow, the Council injected \$26,420. We bought six (6) new picnic tables and eight (8) park benches. Since the old gazebo near the cross posed a threat to people's safety because of its state of deterioration, we were forced to have it demolished. We then built a brand new one.

We also received a donation of four (4) park benches from the Grand Conseil for parents to have more places in our parks to sit, which we placed in the children's parks on Managuan and on Waban-Aki. Also, to provide a resting place for walkers and hikers who walk Waban-Aki Street, we placed one of the park benches on Judge Gill's property at the west end of the community.

There was water damage to the old rectory in April 2014. There was a break of at least one water pipe for the heating system. During the winter, the rectory apparently ran out of heating oil which would have resulted in the freezing and breaking of heating pipes. The damage occurred during the spring thaw. Significant damage was caused to walls, floors and ceilings. A committee was set up at the Council to find solutions about the rectory's future.

We began the construction of our new administration office building in the fall of 2014. Estimates for this work totalled approximately \$1.5 million. The Council has no intention of mortgaging the community's future with this construction project. In fact, no bank loan is envisaged with respect to this project. We shall

use the surpluses from previous financial years as well as grants from Aboriginal Affairs Northern Development Canada (AANDC) in the amount of \$200,000 and another grant of nearly \$500,000 from the Aboriginal Affairs Secretariat (AAS).

Finally, I would like to acknowledge the outstanding work carried out by the entire team; the administrative office, the Health Centre, the Environment and Land Office, Public Works and the Abenaki Police Force. The team is dedicated and committed to serving the members of the community in a professional manner. Wigen!

Health

Work for the expansion of the Health Centre began in February. We will add 116 square meters to the existing building. The need for additional rooms and for existing rooms to be adapted based on the standards has become compulsory since the AOC began its accreditation process with Accreditation Canada which started in January 2013.

The total cost for this work is estimated at about \$320,000. We will receive \$250,000 from Health Canada and the Council shall provide \$70,000. The \$70,000 shall come from health-based accumulated surpluses that must be spent on health.

Daniel G. Nolett

Executive Director

SUMMARY OF ACTIVITIES 2014-2015

ODANAK ENVIRONMENT AND LAND OFFICE

FISH RELATED PROJECTS

1- W8LAMAGWS Project (Yellow Perch)

To improve the passage of fish between the Saint-François River and a yellow perch spawning area (the first La Commune marsh in Odanak), a new stream was built in July 2014. Plans, construction specifications and environmental permits were obtained under a previous project and the excavation and vegetation were carried out during this project. In addition, to assess the effectiveness of this new fishway, fyke nets were installed in the spring in the former stream and will be compared with the situation after completion (spring 2015 and 2017). This project was funded by the Fondation de la Faune du Québec (improving aquatic habitat component) and Environment Canada (Community Interactions program) and five community members employed by the Odanak Environment and Land Office or Public Works were employed as part of this project.

2- KABASA Project (sturgeon)

In compliance with previous lake sturgeon projects (symbol for Odanak), a monitoring of spawning activities in the Saint-François River was conducted in the spring of 2014. Scientific fisheries using gillnets caught 46 mature sturgeon. Tagging and sexing was carried out to estimate the spawning procedures of the Drummondville population at 111. The collection of eggs helped delineate the spawning habitat. Finally, the capture of 104 lake sturgeon larvae was used to estimate the number of larvae produced in Drummondville at 24,094. The project shall continue in the spring of 2015 and 2016 in order to have a better picture over several years and to help the work carried out by various stakeholders (wildlife managers, power plant managers, fishermen, etc). This project was funded by Fisheries and Oceans Canada through the Aboriginal Fund for Species at Risk and created employment for about a dozen people mostly members of Odanak.

3- Fish at Risk Project (eastern sand darter)

A small project concerning fish at risk was also conducted in 2014-2015. Seine fisheries using minnows were carried out in the Saint-François River to locate this species (eastern sand darter) which is considered a threatened species in Canada. Sand darters were located in 8 of 20 fishing stations around the Pierreville islands and at the mouth of the river on the sandy beaches in these two areas. Suitable habitats for the species were defined and characterized and a report was produced and sent to Fisheries and Oceans Canada, which funded the project through the Aboriginal Fund for Species at Risk in Canada.

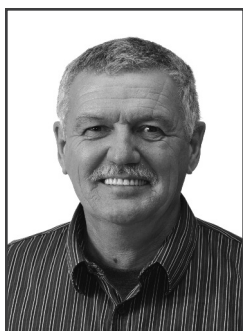
ENVIRONMENTAL PROJECT IN ODANAK

4- KOAK Trail Project

Work to create of a new walking trail on Judge Gill's property (or Dr. Bouchard) located on the outskirts of the community on Rue Waban Aki near Notre-Dame-de-Pierreville began in 2014. The KOAK trail (pine trail) shall be completed in 2015 and will measure about 700 m in a loop. Signs on Waban Akiak medicinal plants will be posted on the trail and shall eventually be accessible to people with disabilities. This project was funded by the Conférence régionale des Élus du Centre-du-Québec (regional and forestry development program) and by the Odanak Health Centre and it employed three members of Odanak during part of the fall.

5- Community Cleanup Project

The community's forest areas were surveyed to identify the waste. The situation was then presented to the Council and the community. As the forest areas are filled with potentially hazardous waste, a cleanup project was set up in the fall of 2015. This project was funded by Aboriginal Affairs and Northern Development Canada (Lands and Economic Development Service Program) and also allowed the purchase of 10 dual-purpose garbage bins which shall be in place in the summer of 2015. Four members of Odanak worked on this project.



**MICHEL DURAND
NOLETT**

ENVIRONMENT
AND LAND OFFICE

SUMMARY OF ACTIVITIES 2014-2015

ODANAK ENVIRONMENT AND LAND OFFICE



6- Other tasks carried out by the Environment and Land Office in 2014-2015

Maintenance of the Tolba trail and measures to help the turtles

Development of a park at the entrance of the community (WDASKWIN park)

Management of the HHW collection site (household hazardous waste)

Management of the green waste site (Odanak disposal site)

Collection of fallen leaves in the fall

To see these project photos, for more information or to make comments, please visit the Environment and Land Office Facebook page: Bureau environnement et terre d'Odanak

2014-2015 team: Michel Durand, Luc Gauthier, Christopher Coughlin, Steven Williams, Émilie Paquin, and our wonderful larvae sorting team and our trainees.

MRP File

The Odanak Band Council, after drafting legislation on Matrimonial Real Property, decided not to go ahead with the process proposed by the Government. The decision implies that the provisional legislation is in force for the community. To be continued.

The Odanak Band Council is registered with the First Nations Land Management Act (FNLMA). The process is ongoing and meetings will be held with community members to provide updates.

In line with the FNLMA, Aboriginal Affairs and Northern Development Canada and the Land Manager shall conduct an environmental assessment of the community beginning in September.

Do not hesitate to contact your Land Manager for any questions about your situation. Locating property boundary markers is very important before any excavation work is done on your lot.

Thank you for your cooperation.

Michel Durand Nolet

Land Manager –

Odanak Environment and Land Office

62 Waban Aki, Odanak

450 568-6363

odanakenvironnement@gmail.com



ECONOMIC DEVELOPMENT SERVICES

Housing

Through the Housing Policy, status members of the community can benefit from existing programs to enable them to build, renovate and acquire housing and thus have a better quality of life. The funds used for housing are largely from Aboriginal Affairs and Northern Development Canada (AANDC) and the Canada Mortgage and Housing Corporation (CMHC).

Four (4) purchases of existing homes (member-owned) and two requests for renovations were processed. Representing four (4) ministerial guarantees.

Band Council housing

To date, the Councils owns six (6) apartment buildings, allowing us to house twelve (12) families and four couples, Band members. These units were funded in part by the CMHC (Section 95) and the Abenakis of Odanak Council:

2014-2015 Activities

Participate in training workshops.

- I attended the regional housing meeting organized by the Regional Tripartite Housing Committee (Assembly of First Nations of Quebec Labrador (AFNQL); Canada Mortgage and Housing Corporation (CMHC) and Aboriginal Affairs and Northern Development Canada (AANDC).

- 1 four-unit building (4 families) on Rue Skamonal
- 1 semi-detached home (2 families) on Rue Skamonal
- 2 single-family homes (2 families) on Rue Kabasa
- 1 four-unit building (4 families) on Rue Kizos
- 1 four-unit building (4 couples) on Rue Managuan.

- Assisting the Band Council to improve the Housing Policy and related programs.

- Handling residential leases for all tenants residing in buildings owned by the Band Council and collecting rent.

- Collaborating with the financial institution, following the changes in the processing of ministerial guarantees, Caisse populaire Desjardins de Nicolet (Bas-St-François) and with Aboriginal Affairs and Northern Development Canada (AANDC), to enable registered members to obtain a mortgage (ministerial guarantee).

NB: If you wish to access a dwelling belonging to the Band Council, you must complete an application for housing form that is available from early January to March 31 of each year, at the new Band Council offices, 104, Rue Sibosis.

Programs funded by the CMHC:

RRAP

The Band Council received 11 applications from registered members to obtain financial assistance for home renovations. As part of its Residential Rehabilitation Assistance Program (RRAP), the CMHC approved six (6) requests for a budget totaling \$63,800.

NB: This program is only available to homeowners who are permanent occupants of the dwelling. The home must have been built for at least 5 years. Family income must not exceed \$36,570 and finally, owners who obtain a CMHC subsidy must remain owners and occupants, otherwise they shall have to repay the subsidy.

Construction and Renovations

Single-family homes

Two (2) single-family homes were built this year, members have received grants totaling \$34,800 and one (1) ministerial guarantee.



SYLVIE DESBOIS
THE LOCAL
EMPLOYMENT
OFFICE, ECONOMIC
DEVELOPMENT

ECONOMIC DEVELOPMENT SERVICES



Roof repair and home minor structural repair program in the community.

The seven (7) applications received were processed, totaling a budget of \$27,577.

2015-2016 Objectives

The Abenakis of Odanak Council is planning to build a new semi-detached home.

Monique O'Bomsawin,

Administrative officer for habitation

2014-2015 Economic Development

- Monitoring the two community-owned companies (restaurant and laundromat).
- Organizing a promotional event for the community's artisans.
- Advertising campaign to develop tourism.
- Producing a plan of the community to develop tourism.
- Meeting with potential or existing promoters.
- Organizing a meeting with entrepreneurs to present services provided by the FNQLEDC.
- Organizing a conference for entrepreneurs concerning taxation issues.
- Holding a conference on entrepreneurship in the course of an activity at the FNCFS.
- Monitoring and transferring strategic information according to the needs of entrepreneurs.
- Referencing according the needs of entrepreneurs.
- Working in partnership with the LFNC in terms of ATI projects (1).
- Offering technical assistance for self-employed workers (3).
- Seeking funding to start-up projects for young entrepreneurs.
- Promoting entrepreneurship in Waban Aki Pilaskw.

Two intergenerational projects where culture and economic development meet.

Black Ash Project

From a perspective of economic and cultural development, the Abenakis Council purchased black ash logs. A project produced benefits at three levels.

1. The creation of two full-time and one part-time employment over a period of 13 weeks for pounding the purchased logs. In addition to providing a salary to these members, the project enabled the transfer of cultural knowledge.
2. The splints produced provided members who lacked the raw material to increase their production and sell their baskets and make profits.
3. Manufacturing workshops were offered free of charge to members once a week over the course of ten weeks in order to transfer this knowledge that is specific to the Abenaki people. In addition to sharing knowledge, the project provided extra income for the 3 teachers-members.

Young Entrepreneurs Project

In a spirit of entrepreneurship awareness, a project was established to provide adolescents of the community the opportunity to produce traditional art. This artwork shall be sold in the summer of 2015 at the community Pow Wow. Thus, in addition to the traditional skills which will be perpetuated, young people can learn the basics in management, marketing and sales. An application for funding was accepted by the FNEC via the New Paths for Education Program. The amount received was used to buy the raw material. Profits will be shared among participants.

Sylvie Desbois

The local employment office,
economic development

STATISTICS 2014-2015

EDUCATION

EDUCATION 2014-2015 FISCAL YEAR

ELEMENTARY LEVEL

| | |
|---------------------------------------------------------------|----|
| Number of students: | 34 |
| Number of students completing elementary school in June 2015: | 3 |

SECONDARY LEVEL

| | |
|--------------------------------------------------------------|----|
| Number of students: | 30 |
| Number of students attending a public school: | 14 |
| Number of students attending a private school: | 16 |
| Number of students who dropped out: | 0 |
| Number of students completing secondary school in June 2015: | 2 |

COLLEGE LEVEL

| | |
|-------------------------------------|----|
| Number of students: | 46 |
| Number of students on reserve: | 18 |
| Number of students off reserve: | 28 |
| Number of students who dropped out: | 4 |
| Number of graduates: | 15 |

COLLEGE GRADUATES' PROGRAMS OF STUDY

| | |
|-----|------------------------------------------------|
| AEC | Accounting |
| AEC | Art and Design Fundamentals |
| AEC | Policing methods |
| DEC | Business management |
| DEC | Certificate Administor Professional |
| DEC | Publicity and Communication Marketing |
| DEC | Human sciences |
| DEC | Natural sciences |
| DEC | Nursing |
| DEC | Planning hunting and fishing technical program |
| DEC | Human sciences – individual |

| | |
|-----|---------------------------------------|
| DEC | Human sciences – administration |
| DEC | Physical Fitness & Leisure Management |
| DEC | Business Accounting |
| DEC | Social work |

Note: AEC – Attestation d'Études Collégiales
(Attestation of Collegial Studies)
DEC – Diplôme d'Études Collégiales
(Diploma of Collegial Studies)

2014-2015 STATISTICS EDUCATION

UNIVERSITY LEVEL

| | |
|-------------------------------------|----|
| Number of students: | 60 |
| Number of students on reserve: | 10 |
| Number of students off reserve: | 50 |
| Number of students who dropped out: | 2 |
| Number of graduates: | 15 |

UNIVERSITY GRADUATES' PROGRAMS OF STUDY

| |
|---------------------------------------|
| Bachelor of computer science |
| Bachelor of secondary school teaching |
| Bachelor of biology |
| Bachelor of history |
| Bachelor of psychoeducation |
| Bachelor of psychology |
| Bachelor of psychoeducation |
| Bachelor of engineering |
| Bachelor of arts and sciences |
| Bachelor of civil and common law |
| Bachelor of accounting science |
| Certificate of arts |
| Doctor of medicine |
| Master of Arts in Leadership |
| Master of political science |



ANN LANDRY

Education
Income Security

INCOME SECURITY PROGRAM ANNUAL



Sector's Mission

Provide last resort financial assistance for Odanak community members who do not have sufficient resources to support themselves.

Promote the integration of community members (employable) to the labour market through training, development of employability and employment support programs.

Provide adequate financial resources and individually-based professional services to people unable to work. Mitigate the dependence on income security and the underemployment issues in Odanak.

Participate in various community-based projects.

Activities – Income Security (2014-2015)

- Attend training and information sessions for the implementation of the First Nations of Quebec Income Security Framework Policy.
- Apply the administrative procedures included in the Income Security Framework Policy and follow-up on updates and apply them when required.
- Provide professional services to program beneficiaries while considering their individual needs.
- Conduct annual reassessments in order to update claimants' files.
- Monitor individual plans for employable clients.
- Develop healthy relationships with regional and provincial organizations related to income security, transfer to the province and employment.

- Team meetings for the implementation of a new work platform uniting all sectors of the LEO (ALMASS).
- Hold team meetings to implement the local employment office.
- Work in close cooperation with each department.

Activities regarding employment, training and special projects (social reintegration)

- Periodic meetings are held with clients to help and support them in their employment efforts.
- Set up the social reintegration project for 2 participants in collaboration with the Recyclo Centre in Sorel.
- Hold team meetings for the implementation of the social reintegration plan.
- Weekly meetings with social reintegration project participants.
- Meetings with external resources for the clients (psychologist, counselor).
- Work closely with the Carrefour Jeunesse Emploi (CJE) so clients (ages 16-35) have access to all employment services and programs.
- The LFNC and income security are working closely to improve customer service.

BUDGET ITEM

Social Assistance

In 2014-2015, income security payments totalled nearly \$157,834.88 to income security program beneficiaries. Based on the statistics, here are the results for the last year:

| Social assistance benefits expenditures | 2014-2015 |
|-----------------------------------------|--------------|
| Basic allowance | \$130,818.88 |
| Limited capacity allowance ¹ | \$25,602.00 |
| Special allowance ² | \$1,414.00 |
| Total for 2014-2015 | \$157,834.88 |

Data were collected internally (accounting). They have not yet been verified by the accounting auditors.



LAST RESORT ASSISTANCE 2014-2015

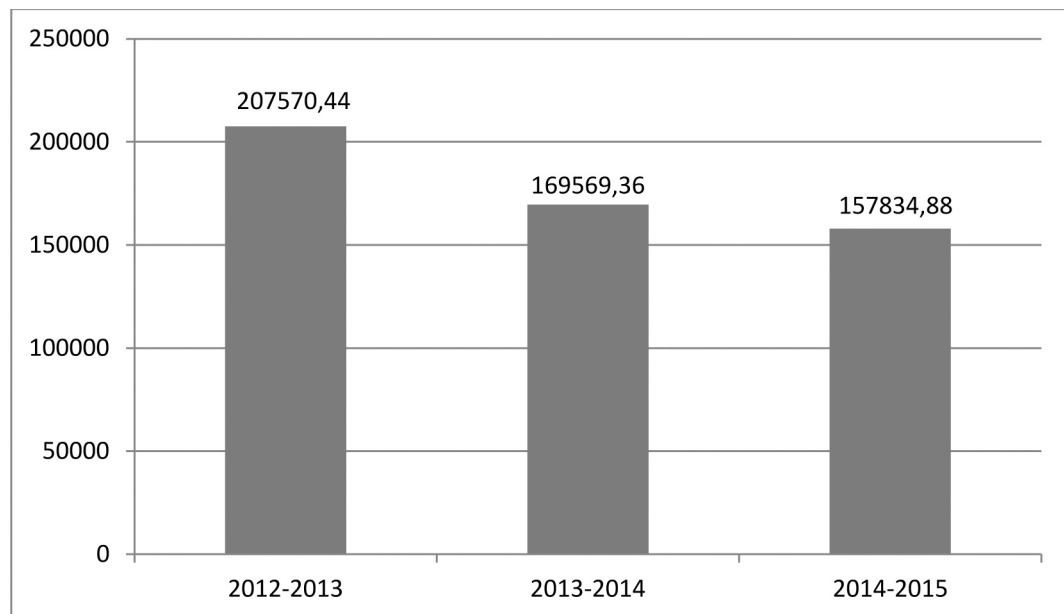
INCOME SECURITY PROGRAM ANNUAL

Further information on budget items

Note 1: Limited capacity allowances are provided to people with physical or mental incapacity or due to pregnancy, age (58 and over) and for children under the age of 5.

Note 2: Special allowances are provided to people with special needs in the following situations: illness, pregnancy, tuition fees for a minor child, death of a family member, etc.

Statistics for the last three (3) years: 2012-2013, 2013-2014, 2014-2015



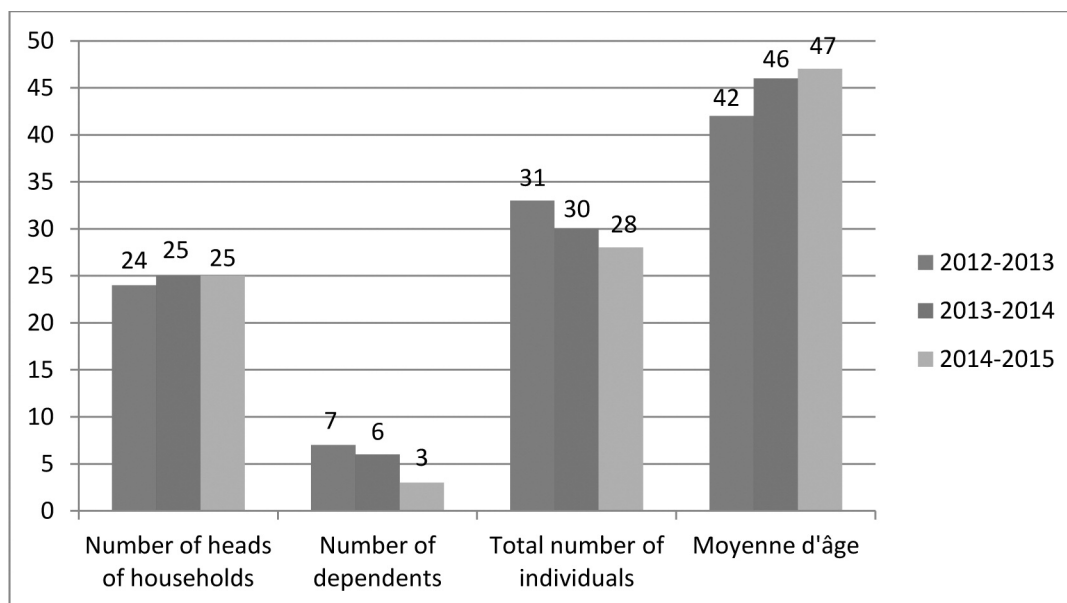
In 2014-2015, income security provided monthly financial assistance to 25 families and their dependents. Herewith the breakdown of the number of people assisted during the year.

| 2014-2015 data | | | | |
|----------------|-----------|-------------------|------------|-----------|
| | age | Head of household | dependents | total |
| April | 47 | 21 | 3 | 24 |
| May | 47 | 20 | 3 | 23 |
| June | 49 | 20 | 3 | 23 |
| July | 46 | 19 | 3 | 22 |
| August | 48 | 19 | 3 | 22 |
| September | 50 | 18 | 3 | 21 |
| October | 45 | 19 | 3 | 22 |
| November | 44 | 18 | 3 | 21 |
| December | 45 | 20 | 3 | 22 |
| January | 45 | 15 | 2 | 17 |
| February | 46 | 16 | 2 | 19 |
| March | 47 | 18 | 3 | 29 |
| Average | 47 | 18 | 3 | 22 |

INCOME SECURITY PROGRAM ANNUAL



Statistics, yearly average (2012-2013), (2013-2014), (2014-2015)



Statistics over the last three (3) years

| Year | 2012-2013 | 2013-2014 | 2014-2015 |
|-----------------------------------|-----------|-----------|-----------|
| Secondary and vocational training | 4 | 0 | 2 |
| Labour market | 7 | 1 | 1 |
| Subsidized project | 1 | 0 | 1 |
| Social reintegration | 0 | 6 | 2 |
| Employed following the project | | 5 | 1 |
| Total number of participants | 12 | 7 | 6 |

Anna Landry

Socio-Economic Assistance Officer

ACTIVITIES REPORT 2014-2015

LFNC

The programs of the LFNC are support and guidance measures, training and professional development measures, and employability measures. The following is a brief description of the measures:

SUPPORT AND GUIDANCE MEASURES

- Information about the job market, provide job notice boards, etc.
- To offer professional resources that can help the clients develop professional integration strategies

TRAINING AND PROFESSIONAL DEVELOPMENT MEASURES

- Job creation initiatives provide employers with incentives to help clients re-enter the workforce and acquire work experience.
- Self-employment assistance provides members who want to start their own business with financial support during the first years of business operation

EMPLOYABILITY MEASURES

- Job creation initiatives provide employers with incentives to help clients re-enter the workforce and acquire work experience.
- Self-employment assistance provides members who want to start their own business with financial support during the first years of business operation

ALL THESE MEASURES ARE CONDITIONAL TO ODANAKS'LFNC POLICY AND AVAILABLE FUNDS.

The targeted clientele are natives living in Quebec on and off reserve, not receiving allowances from education and not on an employment measure with social assistance. The main role of the LFNC is to offer training and job development services that promote short or medium-term integration into Quebec's on- and off-reserve job market. To enable individual clients to acquire the professional competencies required for a specific job. The program also allows clients to increase their skills in order to obtain a job or re-orient their career, finish their high school studies in order to undertake post-secondary training or re-enter the labour force.

In the past year we assisted financially clients that have entered adult education, vocational training, provided employers with incentives to help clients enter the workforce and the client acquires sufficient work experience to move on to better paying jobs.

Here is a spreadsheet on the measures:

| Measure | Assisted | On-going | Finished | Abandoned | Summer Students (2014) |
|-------------------------------------------|----------|----------|----------|-----------|------------------------|
| Information/Resources | 0 | | | | |
| Vocational training | 4 | 4 | 0 | 0 | |
| Adult education | 4 | 3 | 0 | 1 | |
| Job creation (incl. 2014 summer students) | 32 | 2 | 30 | | 23 |
| Self-employed assistance | 2 | 0 | 0 | | |

(From the 1st of April until September 15th we have financially assisted 42 members)



ELEANOR HOFF
Agent LFNC

ACTIVITIES REPORT 2014-2015

FNLC



During the past year I did the following:

- Attended the regional meetings
- Visited schools where we have students (adult, vocational education)
- Established connections with schools for progress reports
- Attended meetings with Service Canada regarding the many changes for unemployment
- Helped clients with applications for EI benefits
- Prepared the payments and monthly allowances according to our policy
- Did the follow-ups for students in vocational and high-school levels
- Worked in close cooperation with adult education teachers for the progress of our students
- Performed clerical tasks
- Assisted and supported my colleagues with the use of ALMASS (Aboriginal Labour Market Adaptation Support System) with Social services and education depts.
- Many more tasks that are too numerous to enumerate

Eleanor Hoff

Agent LFNC

ACTIVITIES REPORT 2014-2015

ODANAK HEALTH CENTRE

The Odanak Health Centre is currently in the Accreditation Canada process. This is a means that promotes the development of a continuous improvement approach to quality in health and social services facilities. This process allows for the comparison of CSSS practices with excellence standards for all Canadian institutions. These standards cover all aspects of health care and services, including patient safety, ethics, staff training as well as partnerships with the community.

Years have passed, and community members are using these health services.

Every year we conduct a review, and although we have accomplished many things, we still have much to do.

What characterizes us?

The Odanak Health Centre is characterized by a dynamic team that offers CLSC-type Health Services which take into account a distinct cultural aspect.

Health Services Provided

- Nursing care
- Home care
- Maternal and child health care
- Diabetes (screening and monitoring)
- Foot care
- Palliative care
- Blood and other samples
- Interventions in terms of addictions and other dependencies
- Nutrition
- Environmental health
- Psychological services (quality of life)
- Suicide prevention
- Occupational therapy evaluation
- Youth programs: Children 6-12 years of age: Spark Project & Adolescents 12-18 years of age: Skweda Project
- Pre-school program (Head Start)
- Health liaison services
- Kchaïak Elders Program
- Fetal Alcohol Program
- Domestic Violence Program
- Medical transportation

A first inspection was conducted on the compliance with mandatory standards for obtaining basic accreditation, and we proudly obtained it in May 2014. Following this inspection, we must review the non-compliant standards and make them compliant. We must also comply with a set of standards for official accreditation. We are currently in team meetings to prepare for the next inspection and building modifications are underway. The next Accreditation audit date is in May 2016 to obtain official accreditation.

In May 2014, we received our accreditation as a Health organization; so we have the same status as a Hospital. We follow the same standards as them. The Health Centre has undergone some changes in recent months. This work is necessary as part of the accreditation process in order to comply, for example, with the Privacy Act. In addition, some rooms were being used by several workers at the same time; which caused considerable inconvenience in the Health Centre. The Spark Project, which began in August 2014, was a success. This project is intended for children ages 6 to 12 and the objective is to get kids moving, to teach them the benefits of a healthy diet and a good self-esteem. Negotiations are still underway to obtain a doctor in the community. We believe that with the accreditation, we will have more success finding a doctor. We are working at improving the quality of palliative care for resident members.

Upon opening of the Odanak Health Centre almost twenty years ago, certain community members had expressed some doubts about the actual need for a Health Centre.



DENY OBOMSAWIN
HEALTH SERVICES
DIRECTOR

ACTIVITIES REPORT 2014-2015

ODANAK HEALTH CENTRE

A few numbers

Nursing care :

- Consultations & follow-ups: 210
- Consultations and diabetes monitoring: 209
- Home-based follow-ups: 305
- Palliative care: 145 visits

Health Liaison Officer

Requests for services: 816

Medical transportation

Transportation services: 167

Youth program

Participants: 515

Visits to the Odanak Health Centre

| Men | Women | Total |
|-------|-------|-------|
| 1,842 | 1,887 | 3,729 |

Major improvements were made this year to the Odanak Health Centre to better serve our customers. We apologize for any inconvenience.

For 2015 – 2016

- Study on Community Wellness
- Evaluation of Health Programs and Services
- Development of the Five-Year Community Health Plan (CHP)
- Negotiations for obtaining a doctor at the Odanak Health Centre
- Accreditation of the OHC by Accreditation Canada: Phase II

Dany Obamsawin

Health Services Director
Odanak Health Centre (OHC)

ACTIVITIES REPORT 2014-2015

ABENAKI POLICE FORCE (CPDA)

Values

The Abenaki police force (Corps de Police des Abénakis or CPDA) has three core values: respect, integrity and commitment. These values are the pillars that govern at all times the behaviour and actions of management, police officers and civilian personnel.

Mission

The mission of the CPDA is to protect the lives and property of citizens, to maintain peace and public safety, to prevent and combat crime and to enforce the laws and regulations in effect.

In partnership with the institutions, economic and social organizations, community groups and citizens of Odanak and Wôlinak, the CPDA is committed to promoting the quality of life of Abenaki communities by reducing the crime rate, improving road safety, promoting a sense of security and developing a peaceful and safe environment, in respect of the rights and liberties guaranteed by the Canadian and Quebec Charters.

Road Safety

Improving quality of life, saving lives and promoting better sharing of the roads between motorists, pedestrians and cyclists. This sums up the focus of CPDA officers throughout the year.

CPDA officers issued 661 traffic tickets this year. The most common violations were speeding, cell-phone use while driving, safety belts and mandatory stops.

The CPDA also made more than 25 road blocks against drunk driving which helped remove many alcohol or drug impaired drivers from our roads. We also conducted more than 20 radar operations which helped reduce the speed on our roads. Operations to prevent cell-phone use while driving, for seat belts, car seat and winter tire verifications were also performed.

Crime Statistics

In 2014-2015, the CPDA handled 690 cases of all sorts, including 165 criminal offenses on our territories and 525 non-criminal cases. Here are examples of the most common cases we have handled (for a complete list, see appendix):

Criminal cases :

- Cannabis possession
- Uttering threats
- Possession of methamphetamines
- Thefts under \$5,000
- Impaired driving
- Assault
- Breaking and entering

Non-criminal cases :

- Assistance to the public
- Animal related calls
- Assistance for ambulance services
- Assistance for other organizations (SQ, Bailiff)
- Trespassing alarms
- Property accidents

Prevention :

July 5, 2014: Using a rollover simulator, we were able to demonstrate the risks related for people not wearing seat belts. Around 85 people participated in the activity.

August 2: During the Odanak family day, we conducted an alcohol impaired driving simulation using a golf cart and vision goggles to simulate the vision of an intoxicated person. The activity was intended to demonstrate the effects of alcohol impaired driving. Verification of car seats was also carried out. Around 30 people participated in the activities.



ÉRIC CLOUTIER
CORPS DE POLICE
DES ABÉNAKIS

ACTIVITIES REPORT 2014-2015

ABENAKI POLICE FORCE (CPDA)



August 9: During the Wôlinak family day, prevention activities against drinking and driving were also carried out. We also spoke about safe cycling.

Throughout the year, during breakfast meetings, many new police officers met with elders in order to introduce themselves and get to know them better.

The CPDA was once again very active in organizing Operation Red Nose (Nez Rouge) this year. In 2014 we carried out eight drive-you-home evenings, 2 more than in previous years. During these 8 evenings, 38 drive-homes were carried out and the organization of this activity required 53 volunteers. An amount of \$1,000 was given to the Maison Le Lien de la Famille which includes our sponsors and donations from people driven home.

Kiuna College

For our second year of collaboration with Kiuna College, we are able to observe that this is a winning formula. In fact, since we established the community police officer project directly at the school and a campus police officer at the student housing area, no major event has occurred with students from outside the area. We have even noticed an improvement in the level of trust between students and police officers.

Here are the main objectives of the collaborative project:

The primary role of the officer is to allow the Police Force to establish a relationship of trust with Kiuna students, which includes:

- Educating students concerning their behaviour in the Odanak community,
- Promoting services provided by the CPDA,
- Identifying problems at the college and residences through Kiuna students and staff,
- Preventing any situation that could affect the safety of students and student residences,
- Establishing means (problem solving) to act in the event of imminent and/or current problems.

The project will continue in 2015-2016.

Training

2June 27: a presentation on bullying was held at Kiuna College. Around 40 people attended the presentation.

One of our officers worked with the A-CFSEU (Aboriginal Combined Forces Special Enforcement Unit) for a period of 2 years to acquire experience in terms of investigative techniques in order to bring this expertise back to our communities.

Éric Cloutier

CPDA Director

Summary financial statements of the

Odanak Band Council

March 31, 2015

Odanak Band Council

March 31, 2015

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Independent auditor's report on the summary financial statements

To the members of
Odanak Band Council

The accompanying summary financial statements, which comprise the summary statement of financial position as at March 31, 2015 and the summary statements of revenues and expenses, deficit under A.A.N.D.C. rules, revenues and expenses, surplus (deficit) under A.A.N.D.C. rules and fund balances - by department and segment information and the summary statement of change in net financial assets for the year then ended, and a summary of significant accounting policies and other explanatory information, are derived from the audited financial statements of Odanak Band Council for the year ended March 31, 2015. We expressed an unmodified audit opinion on those financial statements in our report dated July 15, 2015. Those financial statements, and the summary financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summary financial statements do not contain all the disclosures required by Canadian public sector accounting standards. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Odanak Band Council.

Management's responsibility for the summary financial statements

Management is responsible for the preparation of a summary of the audited financial statements in accordance based on criteria describe in Note 1.

Auditor's responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to report on summary financial statements".

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of Odanak Band Council for the year ended March 31, 2015 are a fair summary of those financial statements, based on criteria describe in Note 1.

Observation

Without modifying our opinion, we draw attention on the fact that Odanak Band Council includes in its financial statements certain financial information that are not required upon the Canadian public sector accounting standards. These informations, established in conformity with Aboriginal Affairs and Northern Development Canada, are the summary statement of surplus under A.A.N.D.C. rules.

Deloitte LLP¹

July 23, 2015

¹ CPA auditor, CA, public accountancy permit No. A122666

Odanak Band Council

Summary statement of revenues and expenses

Year ended March 31, 2015

| | 2015 | 2014 |
|----------|------------------|-----------|
| | \$ | \$ |
| Revenues | 9,329,705 | 8,594,951 |
| Expenses | 8,067,922 | 8,351,265 |
| Surplus | 1,261,783 | 243,686 |

The accompanying notes are an integral part of the summary financial statements.

Odanak Band Council

Summary statement of deficit under A.A.N.D.C. rules

Year ended March 31, 2015

| | 2015 | 2014 |
|-----------------------------------|-------------|-----------|
| | \$ | \$ |
| Surplus | 1,261,783 | 243,686 |
| Reconciliation of A.A.N.D.C. | | |
| Fixed assets | | |
| Depreciation of fixed assets | 593,513 | 549,848 |
| Additions of fixed assets | (2,119,199) | (748,294) |
| Gain on disposal | (3,000) | (2,976) |
| Disposal of fixed assets | 3,000 | 3,425 |
| | (1,525,686) | (197,997) |
| Financing | | |
| Repayment of long-term debt | (157,012) | (195,096) |
| Repayment of long-term receivable | - | 42,491 |
| | (157,012) | (152,605) |
| Allocation | | |
| Various reserves | (48,700) | (48,700) |
| Surplus under A.A.N.D.C. rules | (469,615) | (155,616) |

The accompanying notes are an integral part of the summary financial statements.

Odanak Band Council

Summary statements of revenues and expenses, surplus under A.A.N.D.C. rules and fund balances - by department and segment information

Year ended March 31, 2015

| Program, nature of finding and service number | Description | Revenues | Expenses | Surplus (deficit) | Reconciliation under A.A.N.D.C. rules | Surplus (deficit) under A.A.N.D.C. rules | Surplus (deficit) under A.A.N.D.C. rules - services other than A.A.N.D.C. \$ ⁽¹⁾ | Unrestricted accumulated surplus March 31, 2014 | Allocation | Unspent amount as at March 31, 2015 | Unrestricted accumulated surplus March 31, 2015 - A.A.N.D.C. | Total unrestricted accumulated surplus March 31, 2015 |
|-------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------|-----------|-------------------|---------------------------------------|------------------------------------------|---------------------------------------------------------------------------------------------|-------------------------------------------------|------------|-------------------------------------|--------------------------------------------------------------|-------------------------------------------------------|
| A.A.N.D.C. SERVICES | | | | | | | | | | | | |
| GOVERNANCE AND GOVERNMENTAL INSTITUTIONS | | | | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | | | | |
| <u>Block contribution</u> | | | | | | | | | | | | |
| NG00-001 | 900, 906, 907 and 917 | 969,568 | 1,093,689 | (124,121) | (5,666) | (129,787) | (129,787) | (140,355) | - | (318,705) | 48,563 | (270,142) |
| <u>Set contribution</u> | | | | | | | | | | | | |
| NG0M-001 | 913 | 32,735 | 32,735 | - | - | - | - | - | - | - | - | - |
| <u>Fixed contribution</u> | | | | | | | | | | | | |
| NG0L-001 | 915 | 1,275 | 1,275 | - | - | - | - | - | - | - | - | - |
| | Band employee benefits - Administrative and employer contributions to benefit plans not covered by the law | 1,003,578 | 1,127,699 | (124,121) | (5,666) | (129,787) | (129,787) | (140,355) | - | (318,705) | 48,563 | (270,142) |
| EDUCATION | | | | | | | | | | | | |
| <u>Block contribution</u> | | | | | | | | | | | | |
| NP00-001 | 600 | 530,851 | 541,915 | (11,064) | (10,000) | (21,064) | (21,064) | (168,335) | - | (189,399) | - | (189,399) |
| NP50-001 | 670 | 1,537,715 | 1,183,893 | 353,822 | - | 353,822 | 353,822 | 1,220,387 | - | 1,574,209 | - | 1,574,209 |
| | Education - Elementary and secondary | 2,068,566 | 1,725,808 | 342,758 | (10,000) | 332,758 | 332,758 | 1,052,052 | - | 1,384,810 | - | 1,384,810 |
| <u>COMMUNITY DEVELOPMENT</u> | | | | | | | | | | | | |
| <u>Block contribution</u> | | | | | | | | | | | | |
| NTF0-001 | 700 | | | | | | | | | | | |
| NTF1-001 | 700 | | | | | | | | | | | |
| | Water and sewage - Capital assets | | | | | | | | | | | |
| | Water and sewage - Renovation - Extension and major repairs | | | | | | | | | | | |
| NTK0-001 | 705 and 804 | | | | | | | | | | | |
| | Housing | | | | | | | | | | | |
| NTM0-001 | 700 | | | | | | | | | | | |
| NTM1-001 | 700 | | | | | | | | | | | |
| | Sewage system | | | | | | | | | | | |
| | Other - Capital assets | 617,129 | 652,539 | (35,410) | (88,294) | (123,704) | (123,704) | (344,718) | - | (468,422) | - | (468,422) |
| <u>Set contribution</u> | | | | | | | | | | | | |
| NTMB-001 | 916 | | | | | | | | | | | |
| NTME-001 | 709 | 919,262 | - | 919,262 | (919,262) | - | - | - | 719,262 | (719,262) | - | (719,262) |
| (8560) | 717 | - | - | - | - | - | - | (144,459) | (33,250) | (111,209) | - | (111,209) |
| | Community building | | | | | | | | | | | |
| | Project - Pavement and equipment | | | | | | | | | | | |
| | Water under \$1.5M - Community infrastructures | | | | | | | | | | | |
| <u>Fixed contribution</u> | | | | | | | | | | | | |
| 8591 et 8593 | 758 | - | - | - | - | - | - | (5,410) | - | - | (5,410) | (5,410) |
| | Water under \$1.5M - Community infrastructures | | | | | | | (355,870) | - | (355,870) | - | (355,870) |
| | Project - Lot for housing development and pavement | 1,536,391 | 652,539 | 883,852 | (1,007,556) | (123,704) | (123,704) | (850,457) | 686,012 | (1,894,763) | (5,410) | (1,860,173) |

Odanak Band Council

Summary statements of revenues and expenses, surplus under A.A.N.D.C. rules and fund balances - by department and segment information
Year ended March 31, 2015

| Program, nature of finding and service number | Description | Revenues \$ | Expenses \$ | Surplus (deficit) \$ | Reconciliation under A.A.N.D.C. rules \$ | Surplus (deficit) under A.A.N.D.C. rules \$ | Surplus (deficit) under A.A.N.D.C. rules - services \$ ⁽¹⁾ | Unrestricted accumulated surplus March 31, 2014 \$ | Allocation \$ | Unspent amount as at March 31, 2015 \$ | Unrestricted accumulated surplus March 31, 2015 - A.A.N.D.C. \$ | Total unrestricted accumulated surplus March 31, 2015 \$ |
|-----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------|-------------|----------------------|------------------------------------------|---------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------|---------------|----------------------------------------|-----------------------------------------------------------------|----------------------------------------------------------|
| LAND, INCOME AND TRUST | | | | | | | | | | | | |
| <u>Set contribution</u> | | | | | | | | | | | | |
| NT4J-001 418 | Environment protection of aboriginal territories | 22,946 | 24,540 | (1,594) | - | (1,594) | - | - | - | (1,594) | - | (1,594) |
| 421 | Environmental evaluation of contaminated sites CSMWG steps 5-6 | - | - | - | - | - | - | - | - | - | - | - |
| NTDD-001 423 | Sanitation GTLC - Steps 7 and 9 | 34,896 | 35,977 | (1,081) | - | (1,081) | - | - | - | (1,081) | - | (1,081) |
| <u>Fixed contribution</u> | | | | | | | | | | | | |
| NT4X-001 420 | Land and environment management program | 28,222 | 34,881 | (6,659) | - | (6,659) | - | (19,086) | - | (25,745) | - | (25,745) |
| | | 86,064 | 95,398 | (9,334) | - | (9,334) | - | (19,086) | - | (28,420) | - | (28,420) |
| INDIAN REGISTRATION | | | | | | | | | | | | |
| <u>Block contribution</u> | | | | | | | | | | | | |
| NPGO-001 685 | Core funding of lands and trust services - Indian registration | 20,065 | 44,971 | (24,906) | - | (24,906) | - | (56,891) | - | (81,897) | - | (81,897) |
| SOCIAL DEVELOPMENT | | | | | | | | | | | | |
| <u>Block contribution</u> | | | | | | | | | | | | |
| NP80-001 715 | Social security | 779,361 | 360,150 | 419,211 | - | 419,211 | - | 727,154 | - | 1,146,365 | - | 1,146,365 |
| <u>Fixed contribution</u> | | | | | | | | | | | | |
| NPEO-001 349 | Prevention programs | 13,346 | 13,346 | - | - | - | - | (5,111) | - | (5,111) | - | (5,111) |
| <u>Set contribution</u> | | | | | | | | | | | | |
| 2165 908 | Cultural and Educational Centers | 8,282 | 8,282 | - | - | - | - | - | - | - | - | - |
| | | 800,989 | 381,778 | 419,211 | - | 419,211 | - | 722,043 | - | 1,141,254 | - | 1,141,254 |
| LES REVENDICATIONS ET LE GOUVERNEMENT INDIEN | | | | | | | | | | | | |
| <u>Set contribution</u> | | | | | | | | | | | | |
| NGBL-002 903 | Submission special specific claims (Seigneurial system (1662-1863)) | 56,105 | 70,278 | (14,173) | - | (14,173) | - | (1,795) | - | (14,173) | (1,795) | (15,968) |
| NGBL-001 904 | Submission special specific claims (Surrender 38 lots St-François (1858-1884)) | 83,627 | 176,693 | (93,066) | - | (93,066) | - | (22,640) | - | (93,066) | (22,640) | (115,706) |
| | | 139,732 | 246,971 | (107,239) | - | (107,239) | - | (24,435) | - | (107,239) | (24,435) | (131,674) |
| Share of the surplus for the year of block contributions not attributable to A.A.N.D.C. | | | | | | | | | | | | |
| | | - | - | - | - | - | - | - | - | (36,767) | 36,767 | - |
| Total Fund balance as at March 31, 2015 (in 5-year agreement) | | | | | | | | | | | | |
| | | 5,655,385 | 4,275,164 | 1,380,221 | (1,023,222) | 356,999 | - | 682,771 | 686,012 | 298,273 | 55,485 | 353,758 |
| SERVICES - OTHER A.A.N.D.C. | | | | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | | | | |
| 810, 615 and 905 | Contributions and miscellaneous projects | 80,912 | 94,157 | (13,245) | - | (13,245) | (13,245) | (106,589) | - | - | (119,834) | (119,834) |

Summary statements of revenues and expenses, surplus under A.A.N.D.C. rules and fund balances - by department and segment information

Year ended March 31, 2015

Page 7

Odanak Band Council

Summary statements of revenues and expenses, surplus under A.A.N.D.C. rules and fund balances - by department and segment information
Year ended March 31, 2015

| Program, nature of funding and service number | Description | Revenues | Expenses | Surplus (deficit) | Reconciliation under A.A.N.D.C. rules | Surplus (deficit) under A.A.N.D.C. rules | Surplus (deficit) under A.A.N.D.C. rules - services | Surplus (deficit) under A.A.N.D.C. rules - other than A.A.N.D.C. | Unrestricted accumulated surplus March 31, 2014 | Allocation | Unspent amount as at March 31, 2015 | Unrestricted accumulated surplus March 31, 2015 - services other than A.A.N.D.C. | Total unrestricted accumulated surplus March 31, 2015 |
|-------------------------------------------------------------------------------------------------|--------------------------------------------------------------|-----------|-----------|-------------------|---------------------------------------|------------------------------------------|-----------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------|------------|-------------------------------------|----------------------------------------------------------------------------------|-------------------------------------------------------|
| | | \$ | \$ | \$ | \$ | \$ | \$ ⁽¹⁾ | \$ ⁽¹⁾ | \$ | \$ | \$ | \$ | \$ |
| COMMUNITY ACTIVITIES | | | | | | | | | | | | | |
| 801 | Abenakis police services | 761,167 | 759,842 | 1,325 | (1,325) | - | - | - | (185,966) | - | - | (185,966) | (185,966) |
| 816 | Abenakis police services - Special contribution | - | - | - | - | - | - | - | (6,593) | - | (6,593) | - | (6,593) |
| 380 | Horizons for Seniors | - | - | - | - | - | - | - | - | - | - | - | - |
| 410 | Project - Endangered species | 82,393 | 76,731 | 5,662 | (5,662) | - | - | - | (49,117) | - | (30,592) | (18,525) | (49,117) |
| 416 | Project - Consultation under the aboriginal initiatives fund | 20,000 | 24,378 | (4,378) | - | (4,378) | - | (4,378) | 13,437 | - | - | 9,059 | 9,059 |
| 417 | Project - Geomatic | - | - | - | - | - | - | - | (2,432) | - | (2,432) | - | (2,432) |
| 419 | Project - Perch | 42,215 | 24,560 | 17,655 | (17,655) | - | - | - | (3,981) | - | (3,981) | - | (3,981) |
| 422 | Project - Koak trail | 9,893 | 9,893 | - | - | - | - | - | - | - | - | - | - |
| 752 | Rural Pact 2007-2014 | - | - | - | - | - | - | - | - | - | - | - | - |
| 771 | Project - Pipeline | 214 | 214 | - | - | - | - | - | - | - | - | - | - |
| | | 915,882 | 895,618 | 20,264 | (24,642) | (4,378) | - | (4,378) | (234,652) | - | (43,598) | (195,432) | (239,030) |
| EMPLOYMENT | | | | | | | | | | | | | |
| 680 | First Nations of Quebec Human Resources Development Com | 433,352 | 433,352 | - | - | - | - | - | (94,888) | - | (93,695) | (1,193) | (94,888) |
| 601 | FNEC - Youth Employment - Science and technologies | 5,094 | 5,144 | (50) | - | (50) | - | (50) | (2,491) | - | - | (2,541) | (2,541) |
| 602 | FNEC - Youth Employment - Summer employment | 9,409 | 9,409 | - | - | - | - | - | (3,271) | - | - | (3,271) | (3,271) |
| 603 | FNEC - Parental Involvement and New Paths in Education | 9,281 | 9,281 | - | - | - | - | - | (4,139) | - | - | (4,139) | (4,139) |
| 605 | FNEC - New paths for education | 8,907 | 8,907 | - | - | - | - | - | - | - | - | - | - |
| 607 | FNEC - Professional development | 59,001 | 59,001 | - | - | - | - | - | - | - | - | - | - |
| | | 525,044 | 525,094 | (50) | - | (50) | - | (50) | (104,789) | - | (93,695) | (11,144) | (104,839) |
| SOCIAL HOUSING | | | | | | | | | | | | | |
| 870 | Housing Committee (CMHC) | 157,768 | 59,238 | 98,530 | (74,342) | 24,188 | - | 24,188 | 88,598 | - | - | 112,786 | 112,786 |
| 815 | Building Construction - Bloc Managan | - | - | - | - | (8,094) | - | (8,094) | (310,901) | - | - | (318,901) | (318,901) |
| | | 157,768 | 59,238 | 98,530 | (82,436) | 16,094 | - | 16,094 | (222,209) | - | - | (206,115) | (206,115) |
| TOTAL | | 9,329,705 | 7,915,987 | 1,413,718 | (1,731,398) | (317,680) | 356,999 | (674,679) | 649,838 | 723,136 | 300,513 | (691,491) | (390,978) |
| Balance of funds as at March 31, 2014 (As per previous year with A.A.N.D.C. and inactive funds) | | | | | | | | | | | | | |
| | | - | - | - | - | - | - | - | 2,483,952 | - | - | 2,483,952 | 2,483,952 |
| Share of the Development Corporation Odanak Inc. | | | | | | | | | | | | | |
| | | - | 151,935 | (151,935) | - | (151,935) | - | (151,935) | (717,675) | - | - | (869,610) | (869,610) |
| Total | | 9,329,705 | 8,067,922 | 1,261,783 | (1,731,398) | (469,615) | 356,999 | (826,614) | 2,416,115 | 723,136 | 300,513 | 922,851 | 1,223,364 |
| SOMMAIRE CUMULÉ PAR DÉPARTEMENT | | | | | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | | | | | |
| EDUCATION | | 1,084,490 | 1,221,856 | (137,366) | (5,666) | (143,032) | (129,787) | (13,245) | (246,944) | - | (318,705) | (71,271) | (389,976) |
| COMMUNITY DEVELOPMENT | | 2,088,566 | 1,725,808 | 342,758 | (10,000) | 332,758 | 332,758 | - | 1,052,052 | - | 1,384,810 | - | 1,384,810 |
| LAND, INCOME AND TRUST | | 1,536,391 | 652,539 | 883,852 | (1,007,556) | (123,704) | (123,704) | - | (850,457) | 686,012 | (1,654,763) | (5,410) | (1,660,173) |
| INDIAN REGISTRATION | | 86,064 | 95,398 | (9,334) | - | (9,334) | (9,334) | - | (19,086) | - | (28,420) | - | (28,420) |
| SOCIAL DEVELOPMENT | | 20,065 | 44,971 | (24,906) | - | (24,906) | (24,906) | - | (56,991) | - | (81,897) | - | (81,897) |
| NEGOTIATIONS | | 2,211,838 | 1,520,611 | 691,227 | (235,105) | 456,122 | 419,211 | 36,911 | 1,051,539 | - | 1,441,767 | 65,884 | 1,507,661 |
| COMMUNITY DEVELOPMENT | | 139,732 | 246,971 | (107,239) | (365,993) | (107,239) | (107,239) | - | (24,435) | 37,124 | (107,239) | (24,435) | (131,674) |
| ECONOMIC DEVELOPMENT | | 502,520 | 846,538 | (344,018) | - | (710,011) | - | (710,011) | 312,089 | - | (160,980) | (274,066) | (435,046) |
| COMMUNITY ACTIVITIES | | 81,345 | 81,345 | - | - | - | - | - | (6,279) | - | - | (6,279) | (6,279) |
| EMPLOYMENT | | 915,882 | 895,618 | 20,264 | (24,642) | (4,378) | - | (4,378) | (234,652) | - | (43,598) | (195,432) | (239,030) |
| SOCIAL HOUSING | | 525,044 | 525,094 | (50) | - | (50) | - | (50) | (104,789) | - | (93,695) | (11,144) | (104,839) |
| Balance of funds for the year of block contributions not attributable to A.A.N.D.C. | | 157,768 | 59,238 | 98,530 | (82,436) | 16,094 | - | 16,094 | (671,999) | - | (36,767) | (655,905) | (655,905) |
| Share of funds as at 31/03/2015 | | - | - | - | - | - | - | - | 2,933,742 | - | - | 2,933,742 | 2,933,742 |
| Share of the Development Corporation Odanak Inc. | | - | 151,935 | (151,935) | - | (151,935) | - | (151,935) | (717,675) | - | - | (869,610) | (869,610) |
| Total | | 9,329,705 | 8,067,922 | 1,261,783 | (1,731,398) | (469,615) | 356,999 | (826,614) | 2,416,115 | 723,136 | 300,513 | 922,851 | 1,223,364 |

The accompanying notes are an integral part of the summary financial statements.

⁽¹⁾ Surplus (deficit) are distributed according to the proportional amount of funding granted.

Odanak Band Council

Summary statement of change in net financial assets

Year ended March 31, 2015

| | 2015 \$ | 2014 \$ |
|---------------------------------------------------|-------------|------------|
| Surplus of the year | 1,261,783 | 243,686 |
| Net change in amounts unspent fixed contributions | (349,893) | (352,654) |
| Variation of capital fund | 73,113 | 63,778 |
| Variation of the operating reserve CMHC | 24,189 | 13,477 |
| Fixed assets variation | | |
| Additions | (2,119,199) | (748,294) |
| Depreciation | 593,513 | 549,848 |
| Gain on disposal | (3,000) | (2,976) |
| Disposal | 3,000 | 3,425 |
| | (1,525,686) | (197,997) |
| Variation of non-financial assets | (27,724) | 48,610 |
| Variation of financial assets | (544,218) | (181,100) |
| Net financial assets at beginning | 2,600,897 | 2,781,997 |
| Net financial assets at the end | 2,056,679 | 2,600,897 |

The accompanying notes are an integral part of the summary financial statements.

Odanak Band Council

Summary statement of financial position


As at March 31, 2015


| | 2015 \$ | 2014 \$ |
|-----------------------------------------------------|-------------------|-------------------|
| Financial assets | | |
| Cash | 1,494,201 | 3,144,231 |
| Assets subject to restrictions | | |
| Replacement reserve | 107,442 | 82,241 |
| Operating reserve | 121,268 | 97,079 |
| Trust fund - Liquid assets in the Ottawa Trust Fund | 2,655,512 | 2,582,399 |
| Short-term investments | 341,274 | 216,678 |
| Accounts receivable | 1,234,478 | 831,421 |
| Long-term investments | 113,878 | 247,223 |
| | 6,068,053 | 7,201,272 |
| Liabilities | | |
| Accounts payable and accrued liabilities | 1,024,757 | 998,584 |
| Accrued contributions | 161,193 | 261,394 |
| Deferred income | 63,968 | 48,687 |
| Long-term debt | 2,460,943 | 2,617,954 |
| Net amounts unspent contributions for fixed | 300,513 | 673,756 |
| | 4,011,374 | 4,600,375 |
| Net financial assets | 2,056,679 | 2,600,897 |
| Non-financial assets | | |
| Prepaid expenses | 179,089 | 151,366 |
| Deposit on acquisition of fixed assets | 90,403 | 90,403 |
| Fixed assets | 12,786,982 | 11,261,295 |
| | 13,056,474 | 11,503,064 |
| Accumulated surplus | 15,113,153 | 14,103,961 |


The accompanying notes are an integral part of the summary financial statements.

Contingencies and commitments (Notes 3 and 4)

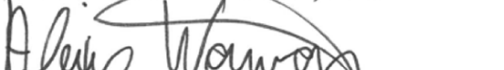
APPROVED ON BEHALF OF THE COUNCIL


Richard O'Bomsawin, chef


Claire O'Bomsawin, conseillère


Réjean O'Bomsawin, conseiller


Mathieu O'Bomsawin Gauthier, conseiller


Alexis Wawanoloath, conseiller

Odanak Band Council

Notes to the summary financial statements

March 31, 2015

1. Summary financial statements

The summary financial statements present historical financial information derived from the complete financial statements and are less detailed than them.

They include complete financial statements, with the exception of cash flow statements, and some information from the notes to the complete financial statements. They do not include complementary information of revenues and expenses, budget data and some complementary notes included in the complete financial statements.

To obtain a copy of the complete financial statements, a request must be made to the Odanak Band Council managements.

2. Various reserves

| | 2015 \$ | 2014 \$ |
|-----------------------------------|----------------|----------------|
| Income security | 150,000 | 150,000 |
| Health center | 87,000 | 87,000 |
| Band Council | 53,080 | 53,079 |
| Economic development funds | 150,898 | 150,898 |
| Ministerial guarantee - Housing | 150,000 | 150,000 |
| Replacement reserve - Real estate | 52,500 | 49,000 |
| Public works | 50,000 | 40,000 |
| School bus | 80,000 | 70,000 |
| | 773,478 | 749,977 |

3. Contingencies

Potentially refundable loans

Loans extended by the Canada Mortgage and Housing Corporation for a total amount of \$150,273 concerning the R.R.A.P. program are payable by annual payments varying between \$2,033 and \$3,200, gratuitously and fall due between May 2015 and June 2019. As of March 31, 2015, the loans balance is \$70,830. The loans are conditional upon the maintenance of the homeowner's title to the houses. In default of which, the loans become due.

Guarantees

The Council endorsed loans contracted by community members for the acquisition of personal residences for a maximum amount of \$2,717,370. As of March 31, 2015, these loans endorsed total \$1,888,027. Furthermore, the amount the Council might have to pay in the event of default by the Community members cannot be determined with precision. Any payment by the Council would be charged as expense in the year they occurred.

In addition, the Council jointly and solidarily guarantees loans contracted by the Société Historique d'Odanak (Musée) for maximum amount of \$1,725,604. As of March 31, 2015, these loans total \$1,517,789. The amount the Council might have to pay in the event of default by the Société Historique d'Odanak (Musée) cannot be determined with precision. Any payment by the Council would be charged as expense in the year they occurred.

Odanak Band Council

Notes to the summary financial statements

March 31, 2015

3. Contingencies (continued)

Eventual liability

The Council entered into contribution agreements with various federal government departments. The funding provided under these agreements is subject to a refund if the Organization does not comply with their conditions.

4. Commitments

The Organization contracted agreements that fall due through 2020. Future payments amount to \$550,399. Payments required over the next five years are as follows:

| | Various agreements | Equipment rental |
|------|-----------------------|---------------------|
| | \$ | \$ |
| 2016 | 156,616 | 9,364 |
| 2017 | 104,547 | 10,948 |
| 2018 | 102,844 | 10,948 |
| 2019 | 89,858 | 10,948 |
| 2020 | 43,378 | 10,948 |
| | <u>497,243</u> | <u>53,156</u> |

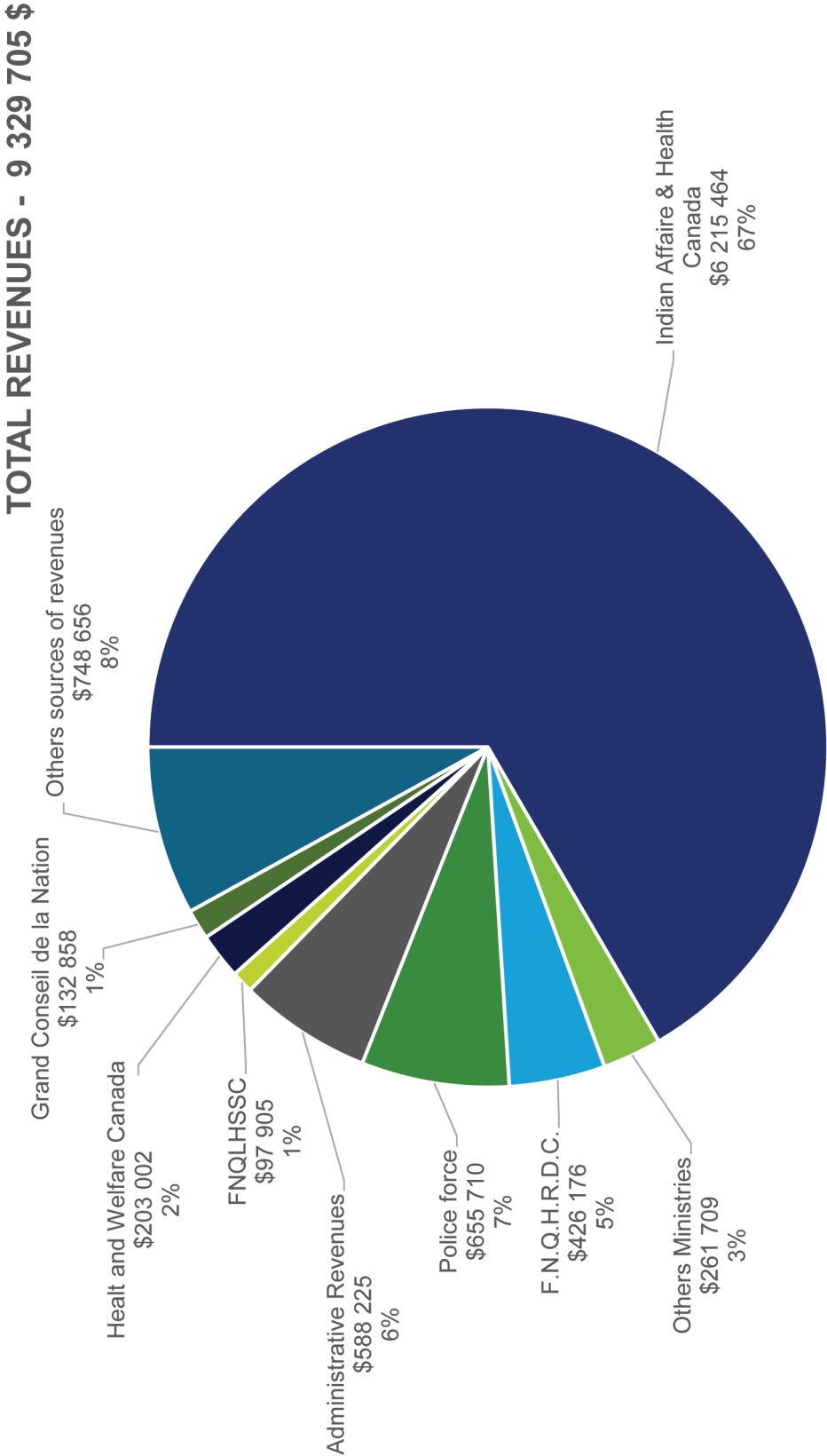
The heading "various agreements" includes agreements signed for the control of blackflies, the works for the drinkable water system, waste collection, fire protection management, management of buoys, rental of land, air conditioning systems maintenance, cultural policy writing and Odanak mission financial support.

In addition, Odanak Band Council is committed by resolution to pay the annual operating deficit of the Centre de la petite enfance "Aw8ssisak" of Odanak.

5. Events after the balance sheet date

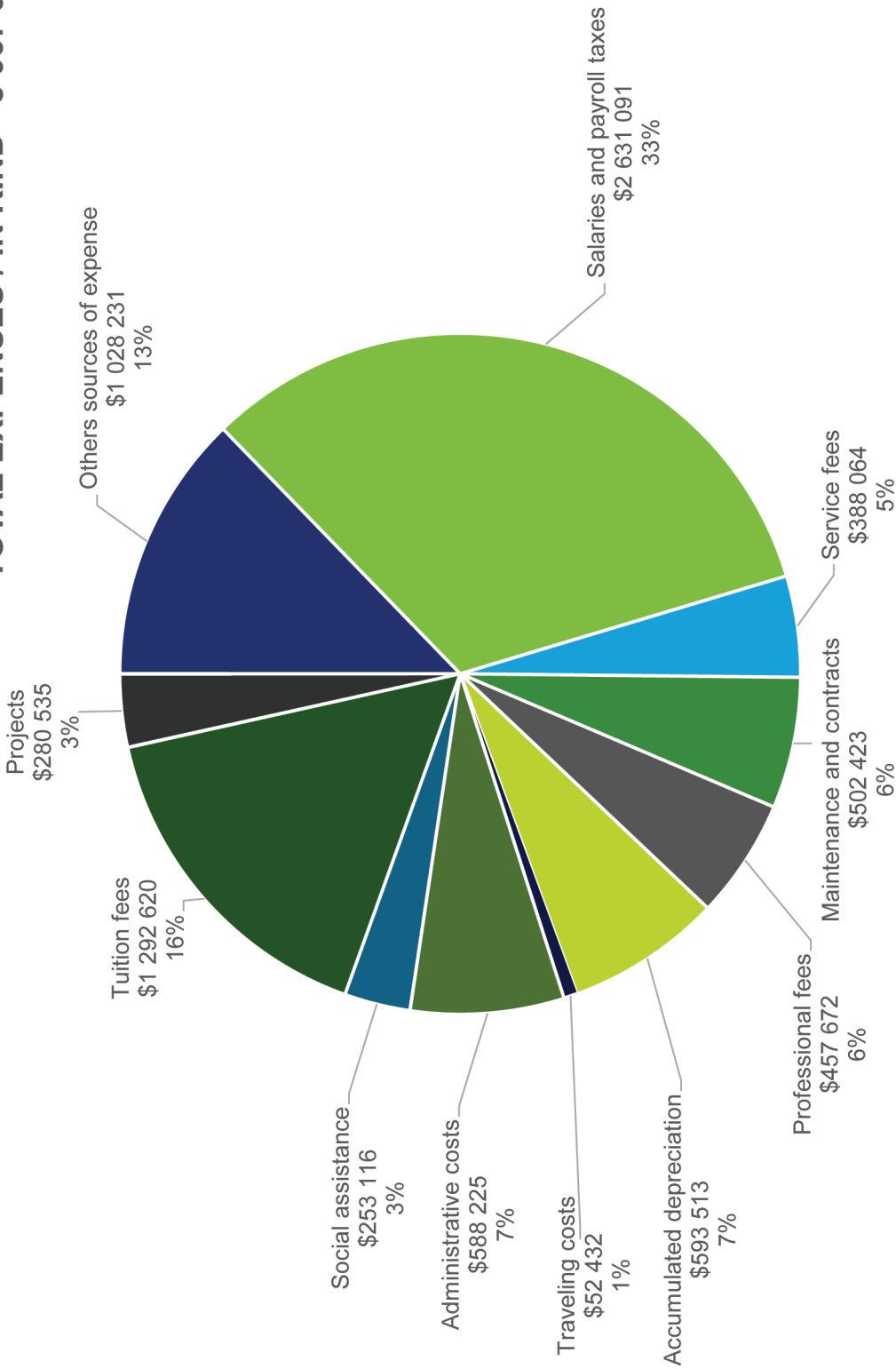
On June 4, 2015, the Organization adopted a resolution to end the activities of the subsidiary of its subsidiary, Restaurant au Calumet inc. The end of the activities of this society took place on July 6, 2015.

Summary of operations – pie charts



Summary of operations – pie charts

TOTAL EXPENSES / IN KIND - 8 067 922 \$



Summary of operations – pie charts

TOTAL EXPENSES / SECTOR - 8 067 922 \$

